

ELECTORAL AND BOUNDARY REVIEW COMMITTEE

Monday, 7th July, 2014

1.00 pm

Darent Room, Sessions House, County Hall, Maidstone





AGENDA

ELECTORAL AND BOUNDARY REVIEW COMMITTEE

Monday, 7 July 2014, at 1.00 pm
Darent Room, Sessions House, County
Hall, Maidstone

Ask for: **Peter Sass**
Telephone: **01622 694002**

Tea/Coffee will be available 15 minutes before the start of the meeting

Membership (9)

- Conservative (5): Mr G K Gibbens (Chairman), Mr A J King, MBE (Vice-Chairman), Mr A H T Bowles, Mr D L Brazier, Mr P J Oakford, Mr C P Smith and Mrs P A V Stockell
- UKIP (2) Mr M Baldock and Mr A Terry
- Labour (1) Mr R Truelove
- Liberal Democrat (1): Mr I S Chittenden

UNRESTRICTED ITEMS

(During these items the meeting is likely to be open to the public)

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- 1 Substitutes
- 2 Declarations of Interest on any items on this agenda

3 Minutes - 5 June 2014 (Pages 5 - 6)

4 Electoral Review of Kent County Council's Area (Pages 7 - 56)

Peter Sass
Head of Democratic Services
(01622) 694002

Friday, 27 June 2014

KENT COUNTY COUNCIL**ELECTORAL AND BOUNDARY REVIEW COMMITTEE**

MINUTES of a meeting of the Electoral and Boundary Review Committee held in the Darent Room, Sessions House, County Hall, Maidstone on Thursday, 5 June 2014.

PRESENT: Mr G K Gibbens (Chairman), Mr A J King, MBE (Vice-Chairman), Mr M Baldock, Mr M A C Balfour (Substitute for Mr D L Brazier), Mr A H T Bowles, Mr I S Chittenden, Ms A Harrison (Substitute for Mr R Truelove), Mrs P A V Stockell and Mr A Terry

IN ATTENDANCE: Ms D Fitch (Democratic Services Manager (Council)), Mr R Hallett (Head of Business Intelligence), Ms D Mayes (Business Intelligence Officer - Demography), Mr P Sass (Head of Democratic Services) and Mr G Wild (Director of Governance and Law)

UNRESTRICTED ITEMS**19. Minutes - 1 April 2014**
(Item 3)

RESOLVED that the minutes of the meeting held on 1 April 2014 be approved as a correct record and signed by the Chairman.

20. Membership
(Item 4)

It was noted that Mr M Baldock had replaced Mr J Elenor as a Member of this Committee.

21. Electoral Review of Kent County Council's Area
(Item 5)

(1) The Chairman clarified that the aims of the meeting were to consider putting forward a recommendation to County Council on Council size for submission to the Local Government Boundary Commission for England's Electoral Review (LGBCE) and to give consideration as to whether this proposal should include two Member or single Member divisions. He emphasised that discussions on individual division boundaries would take place later in the process.

(2) Mr Sass introduced a report which updated Members on the LGBCE's review of Kent County Council's area. He reminded the Committee that the deadline for submissions on Council size to the LGBCE was 8 August 2014. The LGBCE would take into consideration three broad areas which were the County Council's Governance arrangements, the Scrutiny function and the role of Members in their local community. A survey of Members was being carried out in order to gather evidence on their work in their communities. Appendix 2 to the report gave an update of the ratio of registered electors per elected Member for the Cipfa nearest neighbour authorities.

(3) Mr Hallett explained that Appendix 3 to the report contained one possible option to test whether a Council of 84 Members for Kent was viable at a statistical level, he apologised for any confusion caused by referring to this as a proposed option.

(4) Members asked officers a number of questions to inform their discussion. Ms Mayes confirmed that the electorate forecast for 2020 took into account information from District Councils regarding housing growth and planning applications. Mr Hallett stated that the final outcome from the current boundary reviews in Swale and Shepway would be taken into account at the appropriate time.

(5) The Committee then discussed the formulation of a proposal on Council size for recommendation to the County Council.

(6) Mr A J King, MBE proposed and Mrs P A V Stockell seconded the proposal that:

“Officers be instructed to prepare a proposal for submission to the County Council based on the Council size remaining at 84 Members”

(7) Mr M Baldock proposed and Mr A Terry seconded and the following amendment to the motion:

“Officers be given leeway to increase the proposed number of Members by up to 5 if any of these numbers improves overall parity of electorate size.”

(8) Members debated the amendment and on being put to the vote it was lost.

(9) Mr A H T Bowles proposed and Mr M A C Balfour seconded the following amendment to the motion:

“Officers be given discretion to produce a proposal based on 1 additional or 1 less Member if that overcomes a discrepancy in electorate size”

(10) On being put to the vote the amendment was lost.

(11) The Committee debated the original motion which on being put to the vote was carried unanimously.

(12) The Committee then considered the issue of single or two Member divisions. Mr Wild reminded the Committee that if the County Council formally requested the LGBCE to conduct a single Member review the LGBCE would be bound by this.

(13) The Chairman stated that a further meeting of the Committee would be held to consider the draft proposal before it was published for the meeting of the County Council on 17 July 2014.

(14) RESOLVED that Officers be instructed to prepare a proposal for submission to the County Council meeting on 17 July 2014 based on the Council size remaining at 84 Members and that as part of this proposal the LGBCE be asked to note this Council's preference for single Member divisions where possible.

From: Graham Gibbens, Chairman of the Electoral and Boundary Review Committee
Geoff Wild, Director of Governance & Law and County Returning Officer

To: Electoral and Boundary Review Committee – 7 July 2014

Subject: Electoral Review of Kent County Council's Area – Draft submission on Council Size

Classification: Unrestricted

Summary: This report invites the Committee to comment on, amend as necessary and approve for submission to the County Council on 17 July, the draft submission to the Local Government Boundary Commission for England (LGBCE) on Council Size.

1. Introduction

- (1) At its meeting on 5 June 2014, this Committee considered a report on the electoral review of KCC's area currently being undertaken by the Local Government Boundary Commission for England (LGBCE) and passed the following resolution:

“RESOLVED: that Officers be instructed to prepare a proposal for submission to the County Council meeting on 17 July 2014 based on the Council size remaining at 84 Members and that as part of this proposal the LGBCE be asked to note this Council's preference for single Member divisions where possible.”

- (2) The draft submission on Council Size has now been prepared and is attached at **Appendix A** for the Committee's consideration.

2. Next Steps

- (1) The deadline for the County Council and/or Council groups' submission on Council Size is 8 August 2014. It is important to note that any single member or group of members can submit a proposal for Council Size. The LGBCE places no more weight on a submission which has agreement by full council than a single member submission. The LGBCE is looking for evidence, supported by an explanation of how the proposal meets the Commission's statutory criteria, to back up the submission.

Recommendation: The Committee is invited to comment on, amend as necessary and recommend for approval to the County Council at its meeting on 17 July the submission to the LGBCE on Council Size.

Background Documents:

Previous update reports to the Electoral Boundary Committee

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Kent County Council

Submission to the Local Government Boundary Commission for England (LGBCE) on Council size

July 2014

Introduction:

1. This submission sets out the views of Kent County Council (KCC) on the number of County Councillors that are needed in order to support effective, efficient and accountable local democracy in Kent. The submission takes into account the political structure of the Authority and the nature of the different roles that County Councillors are required to undertake in order to deliver effective local government in Kent. In particular, the submission provides a detailed analysis of Council size in the three key areas that the Commission uses to make their judgement:

- The County Council's **governance arrangements** and how KCC takes decisions across the broad range of its responsibilities;
- The County Council's **scrutiny functions** relating to its own decision making and the Council's responsibilities to outside bodies; and
- The **representational role of Councillors in the local community** and how they engage with people, conduct casework and represent the Council on local partner organisations.

Profile of KCC's area

2. The County of Kent is large and diverse, as can be seen from the following key facts and figures about Kent:

- Land area of 1,368 square miles and just over 350 miles of coastline;
- Resident population of 1.48million and growing faster than the national average;
- An ageing population – the number of 65+ year olds is forecast to increase by 56% by 2031;
- 78% of Kent's working population are economically active (in work or actively looking);
- 10% of working age residents are claiming out of work benefits;

- Just under a quarter of the Kent workforce is qualified to at least NVQ level 4, lower than the national and South East average;
- Kent is ranked 102nd out of 152 authorities in the Indices of Deprivation, although lots of variation, with some areas of Kent falling into the 20% most deprived in the country;
- 50,600 businesses are based in Kent; 89% of which employ fewer than 10 people;
- Professional, scientific and technical industries account for the largest proportion of Kent businesses, followed by construction, while businesses in wholesale and retail trade have the largest population of employees; and
- Health and wellbeing in Kent is generally good, although there are significant health inequalities, with a 15 year gap in life expectancy between the healthiest and least healthy areas.

3. Kent's public sector landscape is complex. It is a two-tier area with 12 District, Borough and City Councils and also has 314 Town and Parish Councils. Medway Unitary Council neighbours KCC's area. There are eight Clinical Commissioning Groups (including Medway) and 460 schools and 129 Academies. Kent has an active voluntary and community sector with over 4,700 registered charities. KCC works within this complexity, and this will become more important if the Authority looks to integrate services with those provided by other organisations where this leads to better outcomes for our customers and better efficiency.

Population Forecast

Outline of methodology

4. To begin with a set of district level population forecasts have been produced using the POPGROUP forecasting model. This is a demographic forecasting model owned and supported by the Local Government Association and used by over 100 authorities. It uses the cohort survival methodology and takes account of future changes to fertility, mortality, migration and household representative rates based on the information available to us at the current time.

5. The forecasts are strategy-based and take account of future housing developments. Each Kent local authority's planning department has provided information on recent completions and current applications for sites that are expected to come forward between now and 2020.

6. The forecasts provide an estimate of the population aged 17+ and 18+ in 2020. Business Intelligence has converted this to a forecast of the electorate by applying a population to electorate ratio specific to each Kent local authority district, calculated using an average of data for the last 3-years.

7. A set of electoral ward level forecasts has then been produced using a model developed in-house. The model takes account of future housing growth due to occur in each ward based on the information provided by each local authority planning department. Again, the population forecast is converted to an electorate forecast, specific to each ward, using historic RPF29 data from each local authority for the last 3-years. The ward level forecasts are constrained to the district level forecasts to ensure consistency.

Summary of results

8. Business Intelligence forecasts estimate that the electorate (aged 18+) for the Kent County Council area as a whole will increase by 6.1% between 2014 and 2020.

9. As the forecasts are strategy-based, the largest increases in electorate can be found in the main growth areas of Dartford, Maidstone and Ashford, with significant increases also expected in Dover and Tonbridge & Malling.

10. Kent's electorate aged 18+ in 2020 is forecast to be 1,169,800 (rounded to the nearest one hundred). Based on the current Council size of 84 Members this will result in each Member representing an average electorate of 13,806. This is just over 850 more electors than currently represented by each Member. A schedule showing the population forecasts for 2020 for each of the twelve District areas down to District Ward level is appended to this submission.

Current Structure of the Council:

11. The County Council is currently composed of 84 Members representing 60 single Member divisions and 12 two Member divisions. Elections are held every four years and the next elections will take place in May 2017. Each County Councillor represents an average of 12,952 electors (as at February 2014). The current political composition of the County Council is as follows:

Political group	Number of seats
Conservative	45
UKIP	17
Labour	13
Liberal Democrat	7
Independents	2

12. The County Council operates a strong executive Leader model.

KCC's governance arrangements:

Executive Functions

13. KCC is a strongly Member-led authority and the involvement of elected Members in both executive and non-executive decision-making, including the pre-consideration of forthcoming executive decisions features significantly in the County Council's governance arrangements.

14. The Leader of the Council is appointed by the County Council for a four year term. The Leader appoints the Cabinet and decides the scheme of delegation to executive Members and Officers. Key decisions cannot be taken by officers under the existing scheme of delegation. The Cabinet meets collectively in public every month, although the majority of executive decisions (approximately 200 per year) are taken by individual portfolio holders. The Cabinet comprises the Leader, Deputy Leader and 8 other portfolio holders, as follows:

- Leader, Business Strategy, Audit and Transformation
- Deputy Leader, Finance and Procurement
- Environment and Transport
- Corporate and Democratic Services
- Economic Development
- Adult Social Care and Public Health
- Education and Health Reform
- Community Services
- Commercial and Traded Services
- Specialist Children's Services

15. Cabinet Members may, with the consent of the Leader, appoint other Members of the Council as their "Deputy Cabinet Members" (currently 11) for such purposes as the Leader and Cabinet Member may agree. A Deputy Cabinet Member may not take decisions on behalf of the Cabinet Member nor vote at a Cabinet meeting. Deputy Cabinet Members have the following responsibilities:

- (a) Leading on the development of policy proposals, as directed;
- (b) Substituting at appropriate internal meetings, including Cabinet and Scrutiny;
- (c) Advising on decisions to be taken by the Cabinet Member;
- (d) Representing the Council and Cabinet Member at external meetings;
- (e) Chairing relevant advisory boards, as appropriate; and
- (f) Handling media interviews and enquiries on behalf of the Cabinet Member in his or her absence.

16. In April 2012, the County Council introduced a revised system of governance, which included the introduction of six cross-party Cabinet

Committees, which are advisory Committees to the Executive and meet up to six times a year. Cabinet Committees consider and either endorse or make recommendations on key and other significant decisions to be taken by the Leader, a Cabinet Member, the Cabinet or officers; and advise on the development of the policy framework. Cabinet Committees review performance of the functions that fall within the remit of their particular Committee and make recommendations to decision makers accordingly. Cabinet Committees are also able to hold petition debates on petitions that have reached the required signature threshold as set out in the Council's Petition Scheme. The current Cabinet Committees are:

- Adult Social Care and Health
- Children's Social Care and Health
- Education and Young People's Services
- Environment and Transport
- Growth, Economic Development and Communities
- Policy and Resources (including a Property Sub Committee)

17. The three largest Opposition Groups all organise themselves in such a way as to appoint Members of their groups to shadow the work of the Cabinet portfolio holders, which will include being the lead spokesperson on relevant Committees and examining the documentation published on forthcoming executive decisions within their areas of responsibility.

Non-Executive functions

18. The full Council meets up to seven times per year. It is responsible for approving the County Council's budget and Council Tax, agreeing major policies and debating issues that affect the residents of Kent. The full Council has established a number of Committees, as follows:

Electoral and Boundary Review Committee – responsible for dealing with all matters relating to elections, reviews of electoral and local government boundaries and the creation of parish councils. It has 9 Members and meets 4-5 times a year.

Personnel Committee – responsible for agreeing all matters relating to staff terms and conditions (except those imposed by national agreements) and changes to the delegations to officers under the Personnel Management Rules. The Committee also recommends to the Council the appointment and removal of the Head of Paid Service; appoints senior managers and determines their terms and conditions; recommends the designation of individual officers as statutory proper officers. It has 9 Members and meets 5-6 times a year.

Planning Applications Committee – responsible for the determination of planning applications and related matters. It has 19 Members and meets 10 times a year.

Regulation Committee – responsible for a range of enforcement and regulatory action in relation to development control, approved marriage premises, public rights of way, village greens and commons, school transport appeals (via sub committees), gating orders and mental health guardianship. The main Committee has 17 Members and meets 3 times a year, but the relevant sub committees meet approximately 30 to 40 times a year.

Selection and Member Services Committee – responsible for keeping the Constitution and governance arrangements under regular review; developing the roles of Members, making recommendations to the Council as and when necessary in relation to political proportionality and appointments to outside bodies, appointing and removing local authority appointed school governors and other appointments, overseeing all Member accommodation and support services for Members and making recommendations to the Cabinet Member as appropriate. It has 9 Members and meets 4-5 times a year

Superannuation Fund Committee – responsible for discharging the functions of the Council in relation to the control and investment of the Superannuation Fund. It has 9 Members, plus 3 District Council Members (voting) and 5 other Members (non-voting) and meets 4 times a year.

Governance and Audit Committee – responsible for ensuring that the County Council's financial affairs are properly and efficiently conducted and reviewing assurance as to the adequacy of the risk management and governance framework and the associated control environment. It has 15 Members and meets 4 times a year.

Standards Committee – responsible for discharging the functions contained in Chapter 7 of the Localism Act (other than those reserved to the Council) in relation to promoting and maintaining high standards of conduct at Member level and dealing with complaints made about the conduct of Members under the adopted Member Code of Conduct. It has 7 Members and meets 3-4 times a year.

Overview and Scrutiny

19. A key role of the Cabinet Committees (see paragraph 16 above) is to examine forthcoming executive decisions before they are made, which the County Council has found is a more effective way of engaging backbench and opposition Members in executive decision-making. This has resulted in far fewer executive decisions being called-in to the Scrutiny Committee for post-decision scrutiny. However, the County Council maintains a Scrutiny Committee, which has all of the statutory powers contained in S.21 of the Local Government Act 2000 to delay the implementation of executive decisions and require the attendance of decision-makers to explain their decisions and answer questions.

The Scrutiny Committee has 11 Members, plus 3 faith and 2 parent governor representatives (for education matters only) and is diarised to meet monthly.

Crime and Disorder Committee – responsible for the scrutiny of authorities responsible for delivering crime and disorder strategies. It has 11 Members and meets 1-2 times a year.

Flood Risk Management Committee – responsible for reviewing and scrutinising the exercise by risk management authorities of flood risk management functions or coastal erosion risk management functions, which may affect the local authority's area. It has 7 Members and meets 3 times a year.

Select Committees – these are time-limited, task-specific Sub Committees of the Scrutiny Committee appointed to carry out reviews on behalf of the Scrutiny Committee. These reviews tend to be in-depth and cross-cutting and tackle subjects such as Dementia services; alcohol misuse; activities for young people; and domestic abuse. These Committees have 9 Members and meet frequently during a period of up to 9 months.

Health Overview and Scrutiny Committee – responsible for reviewing and scrutinising matters relating to the planning, provision and operation of health services in Kent. It has 13 Members plus 4 District/Borough Council representatives and meets 8-9 times a year.

Joint Committees, Outside Bodies and regional structures

20. KCC is also represented on a number of Joint Committees, regional and partnership bodies, including the Local Enterprise Partnership, the Kent and Essex Inshore Fisheries and Conservation Authority, the Kent and Medway Police and Crime Panel, the Kent Health and Wellbeing Board, the Kent Community Safety Partnership, the Kent and Medway Joint Health Overview and Scrutiny Committee, as well as a large number of District-based participative and deliberative structures involving County, District, Borough, Town and Parish Council Members; for example neighbourhood forums and Joint Transportation Boards.

21. KCC also appoints elected Members to some 90 outside bodies (see appendix), ranging from the Local Government Association to more local organisations, trusts and charities. Being represented on outside bodies is a vital element of the community representative role, which all Members take seriously.

The representational role of Councillors in their communities

22. As detailed above, elected Members at KCC are heavily involved in both executive and non-executive decision making, joint committees and partnership governance and there is an active and thorough approach to both pre and post

decision overview and scrutiny within the authority. All Members take their various roles extremely seriously and there are a large number of informal meetings, such as agenda planning meetings and briefing meetings that involve key Members including Cabinet Members, Deputy Cabinet Members, Committee Chairmen and Committee Group Spokespeople in preparing for formal Council, Cabinet and Committee meetings.

23. The significance and importance of all Members in representing the views of their local community and in relation to undertaking casework on their constituents' behalf and encouraging two-way communication between the County Council and its various communities is detailed specifically in the Member Role Description, which forms an appendix to the County Council's adopted Member Code of Conduct and is included in the Constitution. In order to establish and quantify accurate and current information concerning Members' representational roles within their communities, a survey was designed and all Members were invited to complete it during May and June 2014. A total of 63 Members responded to the survey, which sought responses to a number of questions about constituency business, attendance at Town and Parish Council meetings, attendance at formal KCC meetings and related matters.

(the following analysis is based on 61 responses so will need altering to take account of more responses received)

24. The survey contained 18 questions, with the opportunity to make further comments (Q19). A summary with survey highlights from 61 responses is provided below. 75% of those who responded represent a district that is parished; the majority (60%) having 1 to 5 parishes but a small number (15%) having 11 to 15 parishes. Some Members perform multiple roles, e.g. serving as both District and County Councillors. Six of those who responded held a Cabinet Member role.

- The majority (49%) of all Members who responded spend 1 to 5 hours per week sitting on formal KCC appointed committee meetings though a large proportion – 33% - spend 5-10 hours and some spend more than 20 hours (61 responses). **For Cabinet Members only 50% spend 5-10 hours and 17% more than 20 hours.**
- 28% of Members with an additional role such as Cabinet Member spend over 20 hours per week on that role (43 responses). **Cabinet Members spend over 20 hours.**
- Constituency issues within electoral divisions most commonly (44% of responses) take up 5-10 hours per week of Members' time though, again, some Members spend over 20 hours on these. (59 responses). **20% of Cabinet Members spend 10-15 hours.**

- Constituency issues cover a wide range of topics; the top three being highways; issues relating to a district or parish function and education. (61 responses)
- The most common method of engagement with Parish/Town Councils is by regular attendance at meetings (77% of responses) while others attend occasionally, distribute newsletters and engage in a variety of other ways. **100% of Cabinet Members regularly attend Parish/Town Council meetings.**
- Most Members (61%) spend 1 to 5 hours per week on Parish/Town Council engagement.
- The most common method of engagement with local Borough/District Councils is by attendance at forums comprising District and County Members (87% of responses, **100% for Cabinet Members**)
- Most Members (61%) spend 1 to 5 hours per week on local Borough/District Council engagement.
- Members engage with a wide variety of community and other organisations locally; the top three answers being Residents Associations, Age UK and Schools (through governorship).
- The majority of Members (77%) spend 1 to 5 hours engaging with these other organisations.
- Members use a variety of methods to engage with their local communities; the top three being newsletter (80%), surgery (49%) and social media (40%). **For Cabinet Members only, Blogs replace surgeries in the top three.**
- The majority of Members (65%) spend 1 to 5 hours on community engagement though a high proportion (27%) spends 5 to 10 hours on this.
- The majority of Members who use a newsletter, surgery or blog for community engagement (41%) do so on a monthly basis.
- 58% of Members who organise a surgery do so at different venues across their electoral division.
- When asked about the support required to perform their role, Members responses included: meeting rooms, admin (and IT) facilities, officer/assistants (particularly Democratic Services), resources, advice and information/briefings/research.
- Additional comments mainly related to workload and the ability to provide effective representation.

Please note that Cabinet Members' responses picked out as a comparison are also included in the total results.

25. KCC operates a Member Grant Scheme, where each Member of the County Council has allocated to them a sum of £25,000 to spend on projects in

their divisions that effect community benefit. Members are supported by KCC Community Engagement Officers with the administration of the grant scheme but each Member decides for themselves which of the many competing projects and initiatives they will allocate funding to, which requires a significant investment of time each year in publicising the availability of grants; meeting with a wide range of community organisations; and assessing priorities for funding.

The role of Members in a Commissioning Authority

26. KCC has voted in favour of moving towards a strategic commissioning authority - which involves a greater focus on outcomes and less focus on process, which drives our three transformation themes of – ‘market engagement and service review’, ‘integration and service redesign’, and ‘managing change better’. As KCC progresses into Phase 2 of our whole-council transformation programme – ‘Facing the Challenge’ - it is essential for Members and the whole organisation to have a clear vision of the role of our Members in a strategic commissioning authority. The council has recently been Peer Reviewed by the Local Government Association (LGA) who have emphasised the need for members to understand their roles and responsibilities within a commissioning authority, and this has also been highlighted by a recent KCC Commissioning Select Committee report.

27. Although the member role in a strategic commissioning authority will develop over time, we can anticipate some likely changes now. KCC is, and will remain, a strongly member-led authority – and a commissioning authority model will further strengthen and reinforce this role, for both executive and non-executive members, with them acting as the strong client responsible for holding commissioners and providers to account for delivery of strategic outcomes. Members’ local leadership role will be vital in ensuring the needs of their local communities are reflected in the KCCs priorities and commissioning decisions, given that these place the resident and service user at its heart. As the delivery models for many KCC services are likely to change, there will be a need to establish an in-house intelligent client function, which retains key strategic roles within the Council to commission and procure high quality, cost effective services. A core responsibility of this function will be to act as a point of contact for Members to raise any concerns or issues that surround individual constituents and contracted services, and ensure that providers address these concerns as part of the contract delivery.

28. Whilst the role of Members as decision-makers will not change, how Members discharge their role may change. It will move from direct day-to-day oversight and management of service delivery, to managing the delivery of outcomes through the commissioning cycle. For example: Agreeing the strategic commissioning plan and outcomes framework for the authority, identifying the key outcomes that Members want the authority to achieve over the four-year period, providing an essential ‘challenge’ role, overseeing key procurement

exercises, reviewing commissioned services, and engaging with market providers to help maintain effective provider relationships.

29. KCC has a strong track record in the developing effective and relevant member training and support. Training for Members around these skills is in the early stages of being developed – a programme is being developed with the Institute of Local Government Studies (INLOGOV) - and this will be essential in ensuring Members are equipped for their role within the strategic commissioning authority. We also plan to undertake further work around the role of Members in a commissioning authority, as in many respects this is uncharted waters, and therefore it is proposed that the existing cross-party Transformation Board examine the issues and options in more detail, in particular about the non-executive member role at each stage of the commissioning cycle.

Support to Members in their various roles:

30. A strongly Member-led authority such as KCC requires a hardworking officer team supporting the decision-making process and in providing support services to all elected Members, but especially to the Leader and his Cabinet, political group Leaders and the Chairman and Vice Chairman of the Council. It is vital to ensure that all Members spend as much of their time as possible supporting their constituents.

31. Officers right across KCC work hard to ensure that all Members have the information they need to perform their various roles in whatever form is the most convenient. Officers realise and understand the multiple commitments that Members have and it is only right that all Members are supported appropriately so that they are not spending hours each week on tasks that keep them away from their responsibilities as community representatives.

32. KCC takes its responsibilities for Member Learning and Development seriously and was the first County Council in England to achieve the South East Employers Member Development Charter plus. 70% of all Members have participated in a personal development plan discussion, which has informed the overall Learning and Development Plan for elected Members. The plan is designed to assist Members in the most appropriate way to be more effective in their communities, to make the best use of their time and in relation to their various formal and informal roles as elected Members. All Member Briefings are used to provide information on key aspects of KCC's responsibilities and regular bulletins are provided, which provide written summaries of emerging legislation, press releases, major Government consultations, research reports etc. All of the County Council's formal meeting papers are available online via the intranet site and the Council has provided all Members with IT equipment to ensure that they have access to a whole raft of information and are able to communicate electronically with KCC staff and others on the move and in their communities.

There is a dedicated Members' Intranet, known as Members' KNet, where all of the key information a Member might need quickly is available to download.

Parish Councils:

33. There are 314 Town and Parish Councils in Kent. Some of the existing County Divisions contain no parish councils while others are completely parished. The Member survey goes some way to determining what effect the existence of Parish Councils has on the workloads of County Councillors. In some respects, it could be argued that the existence of a Parish Council can decrease the workload of a County Councillor on the basis that a proportion of constituency work will be requests for information, which the Parish Council is able to provide or signpost. On the other hand, County Councillors may be expected to attend a number of Parish Council meetings in their divisions and they may be lobbied by a Parish Council over a particular issue.

Conclusions on Council size:

34. The deliberations on Council size have been led by the cross-party Electoral and Boundary Review Committee, which met on three occasions to discuss Council size (1 April, 5 June and 7 July 2014) and made recommendations to the full Council at its meeting on 17 July. Members also benefitted from the attendance of key officials from the Boundary Commission for the all-Member briefing session on 30 April 2014.

35. The projections for Kent's population going forward are significant in terms of Members having larger numbers of constituents to represent in the future. The analysis undertaken in relation to KCC's nearest neighbour comparator authorities demonstrates that the average number of electors per Member across all 16 County Authorities is 9,825 as the table below indicates. The figure for Kent is 12,952, which is only exceeded by two Authorities in the comparator group: Essex (14,419) and Hampshire (13,202). If KCC had the average number of electors per Councillor as per the nearest neighbour authorities (9,825), KCC would need 111 Councillors. The population forecasts for 2020 will increase the average number of electors for each Councillor to 13,806.

Neighbour Authorities (County Councils)	Number of Wards/ Divisions	Council Size	Total Electorate at 15/02/2014	Electors per Councillor	Area (Hectares)	Density (Electors per Hectare)
Kent	72	84	1,087,980	12,952	354,353	3.07
Lancashire	84	84	905,240	10,777	290,320	3.12
Hertfordshire	77	77	853,400	11,083	164,307	5.19
Hampshire	75	78	1,029,785	13,202	367,895	2.80
West Sussex	71	71	628,800	8856	199,049	3.16
Essex	70	75	1,081,444*	14,419	346,439	3.12
Derbyshire	61	64	609,990*	9,531	254,670	2.40
Oxfordshire	61	63	498,160	7,907	260,492	1.91
Cambridgeshire	60	69	464,560	6,733	304,624	1.53
Staffordshire	60	62	662,560	10,686	262,028	2.53
Northamptonshire	57	57	516,422*	9,060	236,397	2.18
Warwickshire	56	62	422,940	6,822	197,508	2.14
Nottinghamshire	54	67	595,481*	8,888	208,477	2.86
Gloucestershire	53	53	477,220	9,004	265,325	1.80
Worcestershire	52	57	448,080	7,861	174,052	2.57
Leicestershire	52	55	517,700*	9,413	208,288	2.49
* 2013 Total Electorate data						
Average number of Electors per Councillor for all counties listed:						9,825
Number of Kent divisions if the average per division were 9,825:						111

36. Taking into account the number of places allocated to political groups on all of the Council's formal Committees and Outside Bodies (excluding Select Committees, which are time-limited), each elected Member serves on an average of more than 5 Committees and outside bodies.

37. Paragraphs 26 to 29 above highlight the changing roles of elected Members under a commissioning authority, which is regarded as being at least as onerous on elected Members' time as is presently the case.

38. The conclusion that has been reached is that KCC's 84 Members are fully occupied in relation to their various roles and will get busier as the County's population increases in future years. However, the Authority does not consider it appropriate to increase the number of County Councillors beyond the current number of 84.

39. The County Council does not require the Boundary Commission to carry out an all single Member Division review but would ask the Commission to note the Authority's preference for single Member divisions wherever possible.

DRAFT as at 27 June 2014

Appendices:

1. Population projections to 2020 down to District Ward level
2. Schedule of appointments to Outside Bodies

KCC Strategy-based Population Forecast (March 2014) - ASHFORD

Forecast of population aged 18+ and aged 17+ as at 2020

This workbook prepared by presented by Business Intelligence, Research & Evaluation, Kent County Council

Rounded to the nearest 10 for presentation

Ward code	Ward Name	Electorate (Those aged 18+)	Electorate including attainers (Those aged 17+)
E05004867	Aylesford Green	3,250	3,290
E05004868	Beaver	4,370	4,420
E05004869	Biddenden	2,040	2,070
E05004870	Bockhanger	2,020	2,040
E05004871	Boughton Aluph and Eastwell	2,270	2,300
E05004872	Bybrook	1,890	1,910
E05004873	Charing	2,170	2,180
E05004874	Downs North	2,010	2,030
E05004875	Downs West	1,890	1,910
E05004876	Godinton	6,260	6,320
E05004877	Great Chart with Singleton North	2,480	2,510
E05004878	Highfield	1,830	1,840
E05004879	Isle of Oxney	2,160	2,180
E05004880	Kennington	1,800	1,820
E05004881	Little Burton Farm	2,250	2,280
E05004882	Norman	1,840	1,860
E05004883	North Willesborough	4,880	4,920
E05004884	Park Farm North	2,190	2,240
E05004885	Park Farm South	2,040	2,070
E05004886	Rolvenden and Tenterden West	2,070	2,090
E05004887	St Michaels	2,930	2,940
E05004888	Saxon Shore	1,900	1,920
E05004889	Singleton South	3,800	3,820
E05004890	South Willesborough	2,080	2,090
E05004891	Stanhope	1,630	1,660
E05004892	Stour	3,730	3,770
E05004893	Tenterden North	1,910	1,920
E05004894	Tenterden South	2,480	2,500
E05004895	Victoria	6,260	6,320
E05004896	Washford	2,510	2,540
E05004897	Weald Central	3,810	3,880
E05004898	Weald East	4,380	4,430
E05004899	Weald North	1,880	1,900
E05004900	Weald South	4,260	4,310
E05004901	Wye	1,910	1,930
Total For Ashford		97,190	98,210

KCC Strategy-based Population Forecast (March 2014) - CANTERBURY

Forecast of population aged 18+ and aged 17+ as at 2020

This workbook prepared by presented by Business Intelligence, Research & Evaluation, Kent County Council

Rounded to the nearest 10 for presentation

Ward code	Ward Name	Electorate (Those aged 18+)	Electorate - including attainers (Those aged 17+)
E05004902	Barham Downs	2,240	2,260
E05004903	Barton	7,140	7,200
E05004904	Blean Forest	5,120	5,130
E05004905	Chartham and Stone Street	4,520	4,580
E05004906	Chestfield and Swalecliffe	7,230	7,290
E05004907	Gorrell	5,380	5,430
E05004908	Greenhill and Eddington	4,710	4,780
E05004909	Harbledown	2,090	2,100
E05004910	Harbour	4,680	4,710
E05004911	Herne and Broomfield	7,200	7,290
E05004912	Heron	7,360	7,410
E05004913	Little Stour	2,160	2,200
E05004914	Marshside	2,490	2,520
E05004915	North Nailbourne	2,230	2,260
E05004916	Northgate	5,220	5,240
E05004917	Reculver	7,410	7,470
E05004918	St Stephens	5,990	6,030
E05004919	Seasalter	6,840	6,900
E05004920	Sturry North	2,260	2,280
E05004921	Sturry South	2,480	2,510
E05004922	Tankerton	3,940	3,980
E05004923	West Bay	5,340	5,390
E05004924	Westgate	6,760	6,780
E05004925	Wincheap	6,690	6,740
Total for Canterbury		117,500	118,480

KCC Strategy-based Population Forecast (March 2014) - DARTFORD

Forecast of population aged 18+ and aged 17+ as at 2020

This workbook prepared by presented by Business Intelligence, Research & Evaluation, Kent County Council

Rounded to the nearest 10 for presentation

Ward code	Ward Name	Electorate (Those aged 18+)	Electorate including attainers (Those aged 17+)
E05004926	Bean and Darent	4,390	4,430
E05004927	Brent	5,460	5,510
E05004928	Castle	1,930	1,950
E05004929	Greenhithe	9,150	9,240
E05004930	Heath	4,900	4,970
E05004931	Joyce Green	5,660	5,720
E05004932	Joydens Wood	5,840	5,910
E05004933	Littlebrook	3,450	3,490
E05004934	Longfield, New Barn and Southfleet	5,840	5,910
E05004935	Newtown	5,500	5,550
E05004936	Princes	4,560	4,620
E05004937	Stone	6,560	6,630
E05004938	Sutton-at-Hone and Hawley	3,390	3,430
E05004939	Swanscombe	6,100	6,180
E05004940	Town	3,700	3,720
E05004941	West Hill	5,400	5,460
E05004942	Wilmington	3,390	3,430
Total for Dartford		85,230	86,140

KCCStrategy-basedPopulationForecast(March2014) - DOVER

Forecast of population aged 18+ and aged 17+ as at 2020

This workbook prepared by presented by Business Intelligence, Research & Evaluation, Kent County Council

Rounded to the nearest 10 for presentation

Wardcode	WardName	Electorate (Those aged 18+)	Electorate- including at ainers (Those aged d17+)
E05004943	Aylesham	4,940	4,970
E05004944	Buckland	5,730	5,780
E05004945	Capel-le-Ferne	2,050	2,070
E05004946	Castle	1,750	1,760
E05004947	Eastry	5,400	5,430
E05004948	Eythorne and Shepherdswell	4,020	4,050
E05004949	Little Stour and Ashstone	5,990	6,030
E05004950	Lydden and Temple Ewell	2,110	2,120
E05004951	Maxton, Elms Vale and Priory	5,880	5,920
E05004952	Middle Deal and Sholden	6,780	6,820
E05004953	Mill Hill	6,540	6,610
E05004954	North Deal	6,210	6,240
E05004955	Ringwould	2,000	2,020
E05004956	River	3,940	3,980
E05004957	St Margaret's-at-Cliffe	4,300	4,310
E05004958	St Radigunds	4,820	4,860
E05004959	Sandwich	4,900	4,950
E05004960	Tower Hamlets	4,260	4,290
E05004961	Town and Pier	1,790	1,800
E05004962	Walmer	6,900	6,950
E05004963	Whitfield	4,320	4,340
Total for Dover		94,650	95,300

KCC Strategy-based Population Forecast (March 2014) - GRAVESHAM - AMENDED

Forecast of population aged 18+ and aged 17+ as at 2020

This workbook prepared by presented by Business Intelligence, Research & Evaluation, Kent County Council

Rounded to the nearest 10 for presentation

Ward code	Ward Name	Electorate (Those aged 18+)	Electorate - including attainers (Those aged 17+)
E05004964	Central	4,740	4,770
E05004965	Chalk	1,820	1,830
E05004966	Coldharbour	3,290	3,310
E05004967	Higham	3,310	3,340
E05004968	Istead Rise	2,920	2,950
E05004969	Meopham North	3,630	3,670
E05004970	Meopham South and Vigo	3,640	3,670
E05004971	Northfleet North	5,490	5,520
E05004972	Northfleet South	5,850	5,900
E05004973	Painters Ash	4,660	4,710
E05004974	Pelham	5,510	5,540
E05004975	Riverside	5,710	5,740
E05004976	Riverview	3,460	3,490
E05004977	Shorne, Cobham and Luddesdown	3,440	3,460
E05004978	Singlewell	5,420	5,480
E05004979	Westcourt	4,930	4,970
E05004980	Whitehill	3,200	3,230
E05004981	Woodlands	5,070	5,120
Total for Gravesham		76,090	76,710

KCC Strategy-based Population Forecast (March 2014) - MAIDSTONE

Forecast of population aged 18+ and aged 17+ as at 2020

This workbook prepared by presented by Business Intelligence, Research & Evaluation, Kent County Council

Rounded to the nearest 10 for presentation

Ward code	Ward Name	Electorate (Those aged 18+)	Electorate including attainers (Those aged 17+)
E05004982	Allington	6,920	6,980
E05004983	Barming	2,510	2,530
E05004984	Bearsted	7,200	7,270
E05004985	Boughton Monchelsea and Chart Sutton	2,160	2,180
E05004986	Boxley	7,330	7,410
E05004987	Bridge	4,590	4,620
E05004989	Detling and Thurnham	2,590	2,620
E05004990	Downswood and Otham	2,620	2,640
E05004991	East	6,900	6,970
E05004992	Fant	7,060	7,120
E05004993	Harrietsham and Lenham	5,110	5,140
E05004994	Headcorn	4,380	4,410
E05004995	Heath	4,500	4,560
E05004996	High Street	6,980	7,060
E05004997	Leeds	2,140	2,150
E05004999	Marden and Yalding	6,520	6,580
E05005000	North	6,200	6,260
E05005001	North Downs	2,120	2,130
E05005002	Park Wood	5,970	6,050
E05005003	Shepway North	6,960	7,090
E05005004	Shepway South	4,830	4,880
E05005006	Staplehurst	5,210	5,270
E05005007	Sutton Valence and Langley	2,260	2,280
E05008553	Coxheath and Hunton	6,190	6,270
E05008554	Loose	2,180	2,200
E05008555	South	8,010	8,070
Total for Maidstone		129,430	130,740

KCC Strategy-based Population Forecast (March 2014) - SEVENOAKS

Forecast of population aged 18+ and aged 17+ as at 2020

This workbook prepared by presented by Business Intelligence, Research & Evaluation, Kent County Council

Rounded to the nearest 10 for presentation

Ward code	Ward Name	Electorate (Those aged 18+)	Electorate including attainers (Those aged 17+)
E05005008	Ash and New Ash Green	4,610	4,670
E05005009	Brasted, Chevening and Sundridge	4,940	4,990
E05005010	Cowden and Hever	1,560	1,580
E05005011	Crockenhill and Well Hill	1,490	1,510
E05005012	Dunton Green and Riverhead	4,210	4,260
E05005013	Edenbridge North and East	3,620	3,670
E05005014	Edenbridge South and West	3,150	3,190
E05005015	Eynsford	1,460	1,470
E05005016	Farningham, Horton Kirby and South Darenth	3,710	3,740
E05005017	Fawkham and West Kingsdown	4,770	4,810
E05005018	Halstead, Knockholt and Badgers Mount	2,740	2,770
E05005019	Hartley and Hodsoll Street	4,810	4,860
E05005020	Hextable	3,290	3,330
E05005021	Kemsing	3,230	3,260
E05005022	Leigh and Chiddingstone Causeway	1,860	1,880
E05005023	Otford and Shoreham	3,530	3,570
E05005024	Penshurst, Fordcombe and Chiddingstone	1,940	1,960
E05005025	Seal and Weald	3,140	3,180
E05005026	Sevenoaks Eastern	2,940	2,970
E05005027	Sevenoaks Kippington	3,400	3,460
E05005028	Sevenoaks Northern	3,180	3,200
E05005029	Sevenoaks Town and St John's	4,940	4,990
E05005030	Swanley Christchurch and Swanley Village	4,820	4,890
E05005031	Swanley St Mary's	3,130	3,160
E05005032	Swanley White Oak	4,630	4,680
E05005033	Westerham and Crockham Hill	3,280	3,300
Total for Sevenoaks		88,370	89,340

KCC Strategy-based Population Forecast (March 2014) - SHEPWAY

Forecast of population aged 18+ and aged 17+ as at 2020

This workbook prepared by presented by Business Intelligence, Research & Evaluation, Kent County Council

Rounded to the nearest 10 for presentation

Ward code	Ward Name	Electorate (Those aged 18+)	Electorate including attainers (Those aged 17+)
E05005034	Dymchurch and St Mary's Bay	5,440	5,460
E05005035	Elham and Stelling Minnis	1,810	1,820
E05005036	Folkestone Cheriton	5,190	5,230
E05005037	Folkestone East	3,620	3,620
E05005038	Folkestone Foord	4,100	4,110
E05005039	Folkestone Harbour	4,040	4,040
E05005040	Folkestone Harvey Central	5,360	5,360
E05005041	Folkestone Harvey West	3,420	3,440
E05005042	Folkestone Morehall	3,380	3,390
E05005043	Folkestone Park	5,180	5,200
E05005044	Folkestone Sandgate	3,550	3,560
E05005045	Hythe Central	5,660	5,670
E05005046	Hythe East	3,590	3,600
E05005047	Hythe West	4,490	4,510
E05005048	Lydd	5,300	5,310
E05005049	Lympne and Stanford	1,590	1,600
E05005050	New Romney Coast	3,050	3,060
E05005051	New Romney Town	2,960	2,980
E05005052	North Downs East	7,050	7,100
E05005053	North Downs West	3,620	3,630
E05005054	Romney Marsh	2,020	2,040
E05005055	Tolsford	1,680	1,690
Total for Shepway		86,080	86,410

KCC Strategy-based Population Forecast (March 2014) - SWALE

Forecast of population aged 18+ and aged 17+ as at 2020

This workbook prepared by presented by Business Intelligence, Research & Evaluation, Kent County Council

Rounded to the nearest 10 for presentation

Ward code	Ward Name	Electorate (Those aged 18+)	Electorate including attainers (Those aged 17+)
E05005056	Abbey	4,760	4,790
E05005057	Borden	1,930	1,940
E05005058	Boughton and Courtenay	4,120	4,150
E05005059	Chalkwell	4,360	4,390
E05005060	Davington Priory	2,030	2,040
E05005061	East Downs	2,130	2,140
E05005062	Grove	5,200	5,230
E05005063	Hartlip, Newington and Upchurch	4,420	4,460
E05005064	Iwade and Lower Halstow	3,670	3,700
E05005065	Kemsley	4,640	4,660
E05005066	Leysdown and Warden	2,560	2,570
E05005067	Milton Regis	3,520	3,550
E05005068	Minster Cliffs	6,020	6,050
E05005069	Murston	4,290	4,320
E05005070	Queenborough and Halfway	6,260	6,300
E05005071	Roman	3,510	3,540
E05005072	St Ann's	4,430	4,470
E05005073	St Michaels	8,570	8,690
E05005074	Sheerness East	2,860	2,870
E05005075	Sheerness West	4,090	4,130
E05005076	Sheppey Central	3,830	3,840
E05005077	Teynham and Lynsted	4,390	4,410
E05005078	Watling	4,050	4,070
E05005079	West Downs	2,270	2,280
E05005080	Woodstock	4,070	4,100
Total for Swale		101,990	102,660

KCC Strategy-based Population Forecast (March 2014) - THANET

Forecast of population aged 18+ and aged 17+ as at 2020

This workbook prepared by presented by Business Intelligence, Research & Evaluation, Kent County Council

Rounded to the nearest 10 for presentation

Ward code	Ward Name	Electorate (Those aged 18+)	Electorate including attainers (Those aged 17+)
E05005081	Beacon Road	3,350	3,380
E05005082	Birchington North	3,470	3,480
E05005083	Birchington South	5,410	5,440
E05005084	Bradstowe	3,280	3,300
E05005085	Central Harbour	5,960	6,000
E05005086	Cliffsend and Pegwell	3,960	3,990
E05005087	Cliftonville East	5,230	5,250
E05005088	Cliftonville West	4,970	5,000
E05005089	Dane Valley	5,340	5,390
E05005090	Eastcliff	5,450	5,510
E05005091	Garlinge	3,670	3,710
E05005092	Kingsgate	1,800	1,810
E05005093	Margate Central	3,530	3,560
E05005094	Nethercourt	3,520	3,550
E05005095	Newington	3,360	3,400
E05005096	Northwood	5,110	5,150
E05005097	St Peters	4,070	4,090
E05005098	Salmestone	4,690	4,750
E05005099	Sir Moses Montefiore	4,040	4,070
E05005100	Thanet Villages	6,110	6,150
E05005101	Viking	5,790	5,830
E05005102	Westbrook	3,600	3,630
E05005103	Westgate-on-Sea	5,570	5,610
Total for Thanet		101,270	102,030

KCC Strategy-based Population Forecast (March 2014) - TONBRIDGE & MALLING

Forecast of population aged 18+ and aged 17+ as at 2020

This workbook prepared by presented by Business Intelligence, Research & Evaluation, Kent County Council

Rounded to the nearest 10 for presentation

Ward code	Ward Name	Electorate (Those aged 18+)	Electorate including attainers (Those aged 17+)
E05005104	Aylesford	4,630	4,660
E05005105	Blue Bell Hill and Walderslade	3,280	3,320
E05005106	Borough Green and Long Mill	5,570	5,630
E05005107	Burham, Eccles and Wouldham	4,600	4,660
E05005108	Cage Green	3,400	3,430
E05005109	Castle	3,780	3,820
E05005111	Downs	3,170	3,200
E05005112	East Malling	3,780	3,810
E05005113	East Peckham and Golden Green	3,240	3,270
E05005114	Hadlow, Mereworth and West Peckham	3,450	3,520
E05005115	Higham	4,740	4,770
E05005116	Hildenborough	4,050	4,090
E05005117	Ightham	1,570	1,580
E05005118	Judd	3,480	3,520
E05005119	Kings Hill	5,440	5,500
E05005121	Larkfield South	3,340	3,370
E05005122	Medway	4,890	4,940
E05005123	Snodland East	4,050	4,070
E05005124	Snodland West	4,960	5,000
E05005125	Trench	3,050	3,080
E05005126	Vauxhall	3,600	3,640
E05005127	Wateringbury	1,660	1,670
E05005128	West Malling and Leybourne	5,660	5,710
E05005129	Wrotham	1,490	1,500
E05008540	Ditton	3,830	3,860
E05008541	Larkfield North	4,120	4,150
Total for Tonbridge and Malling		98,820	99,750

KCC Strategy-based Population Forecast (March 2014) - TUNBRIDGE WELLS

Forecast of population aged 18+ and aged 17+ as at 2020

This workbook prepared by presented by Business Intelligence, Research & Evaluation, Kent County Council

Rounded to the nearest 10 for presentation

Ward code	Ward Name	Electorate (Those aged 18+)	Electorate including attainers (Those aged 17+)
E05005130	Benenden and Cranbrook	5,400	5,470
E05005131	Brenchley and Horsmonden	4,000	4,040
E05005132	Broadwater	4,110	4,140
E05005133	Capel	1,780	1,790
E05005134	Culverden	5,880	5,930
E05005135	Frittenden and Sissinghurst	1,670	1,690
E05005136	Goudhurst and Lamberhurst	3,210	3,260
E05005137	Hawkhurst and Sandhurst	4,780	4,820
E05005138	Paddock Wood East	3,500	3,530
E05005139	Paddock Wood West	2,790	2,820
E05005140	Pantiles and St Mark's	4,910	4,960
E05005141	Park	5,600	5,650
E05005142	Pembury	4,440	4,480
E05005143	Rusthall	3,620	3,660
E05005144	St James'	2,620	2,650
E05005145	St John's	4,050	4,100
E05005146	Sherwood	4,220	4,240
E05005147	Southborough and High Brooms	5,110	5,150
E05005148	Southborough North	5,430	5,560
E05005149	Speldhurst and Bidborough	5,950	6,050
Total for Tunbridge Wells		83,060	83,980

BODY	PROPOSED MEMBERSHIP	Contact
Action for Communities in Rural Kent (ACRK) Community Halls Committee	Mr M J Northey (Con)	<p>Provides a specialist comprehensive advice and information service to the volunteers who run and manage community halls to help them meet their challenges.</p> <p>Jenny Bradbury The Old Granary, Penstock Hall Farm, Canterbury Road, East Brabourne, Kent TN25 5LL Telephone: 01303 813790 Fax: 01303 814203</p> <p>KCC: 1 Representative</p>
ACRK Community Rail Partnership Steering Group	Mr A D Crowther (UKIP) Mr M A C Balfour (Con) Vacancy	<p>Brings together widely varied partners in order to bring social, economic and environmental benefits to the communities served by rural and secondary rail services.</p> <p>Ian Paterson 07917 841005 email transport@ruralkent.org.uk</p> <p>KCC: 3 Representatives</p>
ACRK Management Committee	Mr C Simkins (Con)	<p>Becky Williams The Old Granary, Penstock Hall Farm, Canterbury Road, East Brabourne, Kent TN25 5LL Telephone: 01303 813790 Fax: 01303 814203</p> <p>KCC: 1 Representative</p>
Gatwick Airport Consultative Committee	Mr M A C Balfour (Con)	<p>The purpose of GATCOM is to advise the Airport's Chief Executive and management team about issues which concern the local communities, travellers, businesses and other users of the airport and to stimulate interest both within the airport community and local people. The primary objective is to ensure the future success of Gatwick providing high quality services to passengers and airlines, having particular regard to the impact this has on the surrounding communities.</p> <p>Paula Street, Assistant Secretary County Hall, Chichester, West Sussex PO19 1RQ Tel: 033022 22543 Fax: 01243 530439</p>

BODY	PROPOSED MEMBERSHIP	Contact
		<p>KCC: 1 Representative (1 Substitute)</p>
<p>High Weald AONB JAC</p>	<p>Mr M A C Balfour (Con)</p>	<p>The High Weald AONB manages a strategic, specialist team that furthers understanding of the High Weald; advises on its management; and enables action to conserve it.</p> <p>High Weald AONB Unit Woodland Enterprise Centre Hastings Road Flimwell East Sussex TN5 7PR Tel: 01580 879500 Fax: 01580 879499 Email: info@highweald.org</p> <p>KCC: 1 Representative</p>
<p>High and Montague Leney Award Trust</p>	<p>Mr S C Manion (Con) Mr S Bagshaw Mrs S Dunn</p>	<p>Awards for educational travel (this usually takes up some or all of a student's gap year) are available for pupils who are over the age of 16 and are attending schools in Kent, Medway, Bexley or Bromley, or have left such a school within the previous 12 months.</p> <p>Lyn Edwards leneytrust@hotmail.co.uk</p> <p>KCC: 1 Representative (1 Officer in an advisory capacity)</p>
<p>Kent Association of Local Councils</p>	<p>Mrs P A V Stockell (Con)</p>	<p>Each member council elects two representatives to its Area Committee. Each Area Committee elects two area representatives to the County Executive. There is an Annual Meeting of all member councils. With additional powers and responsibilities being given to Parish and Town Councils, better informed councillors and clerks are increasingly important. Membership is open to all Parish Councils, Town Councils and Parish Meetings in Kent for a subscription agreed at the Annual Meeting. The Kent Association of Local Councils is an integral part of the National Association of Local Councils.</p> <p>Tel: 01303 248252 Fax: 01303 258011 Email: kalc@btconnect.com Terry Martin-secretary@kentalc.gov.uk</p>

BODY	PROPOSED MEMBERSHIP	Contact
<p>Kent Big Society Investment Panel</p> <p><u>(see letter at Appendix 5)</u></p>	<p>Mr P M Hill (Con)</p> <p>Mr M A Wickham (Con)</p> <p>Mr R A Latchford (UKIP)</p>	<p>KCC: 1 Representative</p> <p>The Kent Big Society Fund is a new social finance fund, established with initial funding from Kent County Council. It provides loans for new and existing Kent-based social enterprises and charities that have the desire and appetite to grow their business for community benefit.</p> <p>Kent Community Foundation Office 23, Evegata Park Barn, Evegata, Ashford, Kent TN25 6SX Tel: 01303 814 500 admin@kentcf.org.uk www.kentcf.org.uk</p> <p>KCC: 3 Representatives</p>
<p>Kent County Playing Fields Association</p> <p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 37</p>	<p>Mr M A Wickham (Con)</p>	<p>The Association's fundamental objective is to ensure that there are adequate facilities for recreation in every city, town and village in Kent and to encourage the provision, improvement, retention and use of playing fields, children's playgrounds and other recreational centres.</p> <p>Mr P. Peacock,- Cantium Lodge, Terrace Road, Maidstone, Kent ME16 8HU Telephone: 01622 753960 Email: kcpfa@hotmail.co.uk</p> <p>KCC: 1 Representative</p>
<p>Kent County Staff and Social Club</p>	<p>Mr G Cooke (Cons)</p>	<p>The club offers a wide range of discounted trips and events including theatre shows, day trips to Europe, family entertainment, sports and leisure activities and much more.</p> <p>Sophie Williams sophie.williams@kent.gov.uk Telephone: 01622 694243 or 01622 694627 E-mail: staff.communications@kent.gov.uk</p> <p>KCC: 1 Representative</p>

BODY	PROPOSED MEMBERSHIP	Contact
Kent International Airport Consultative Committee	Mr R A Marsh (Con)	A statutory body which meets quarterly to allow consultation between airport management, airport users and others. secretary.manstonkiacc@talktalk.net KCC: 1 Representative
Kent and Medway Fire and Rescue Authority	Mrs A D Allen (Con) Mr M J Angell (Con) Mr R E Brookbank (Con) Miss S J Carey (Con) Mr N J D Chard (Con) Mr J A Davies (Con) Mr T Gates (Con) Mr M J Harrison (Con) Mrs S V Hohler (Con) Mr S C Manion (Con) Mr R J Parry (Con) Mrs P A V Stockell (Con) Mr H Birkby (UKIP) Mr N Bond (UKIP) <i>To be replaced by Mr Baker on 1/8/14</i> Mr R A Latchford (UKIP) Mr A Terry (UKIP) Mr G Cowan (Lab) Ms S J Cribbon (Lab) Dr M R Eddy (Lab) Mr D S Daley (LD) Mr S J G Koowaree (LD)	KCC: 21 representatives
Kent Music Board of Directors	Mrs S V Hohler (Con) Mr L B Ridings (Con)	Kent Music's mission is "to provide creative and inspiring music education". Denise Milne 01622 358435 dmilne@kent-music.com KCC: 2 Representatives
Kent People's Trust	Mr T Gates (Con)	The Trust helps prevent crime and anti-social behaviour. It is dedicated to providing a better environment for everyone in Kent. Kent Police Headquarters

BODY	PROPOSED MEMBERSHIP	Contact
		Sutton Road Maidstone Kent ME15 9BZ 01622 653208 kentpeopletrust@kent.pnn.police.uk KCC: 1 Representative
LGA Coastal Issues Special Interest Group	Mr M J Harrison (Con)	The Group's principal aim is to establish improved governance, management and community wellbeing to ensure that the UK has the best managed coast in Europe, and to identify appropriate and sustainable funding strategies to support this aim. Contact: Tom Schindl (East Sussex County Council) Telephone: 01273 336838 Email: tom.schindle@eastsussex.gov.uk KCC: 1 Representative
LGA County Councils Network	Mr P B Carter (Con) Mr J D Simmonds (Con) Mr R A Latchford (UKIP) Dr M R Eddy (Lab)	The County Councils Network (CCN) is a cross party special interest group of the Local Government Association which speaks, develops policy and shares good practice for the County group of local authorities, whether unitary or upper tier. Contact: Caroline Cunningham Telephone: 0207 664 3006 KCC: 4 Representatives (1 vote per Member)
LGA General Assembly	Mr P B Carter (11 votes) (Con) Mr J D Simmonds (Con) Mr G Cowan (Lab)	The Local Government Association (LGA) is an organisation that is run by its members. It is a political organisation because elected representatives from all the different political parties direct the organisation through its boards and panels. However, it always strives to agree a common cross-party position on issues and to speak with one voice on behalf of local government. Email: info@local.gov.uk Telephone: 020 7664 3000 Fax: 020 7664 3030 KCC: 4 Representatives (12 votes)
LGA Public Transport Consortium (SIG)	Mr D L Brazier (Con) Dr M R Eddy	The LGA Public Transport Consortium (SIG) promotes public transport issues on behalf of local authorities outside of metropolitan areas, supporting effective local decisions on public transport for the benefit of local citizens. Its main aims are to support, understanding of the transport issues affecting member authorities, development of legislation

BODY	PROPOSED MEMBERSHIP	Contact
		<p>that recognises non-metropolitan areas and appropriate allocation of resources</p> <p>Secretary - Stuart Wrigley, 01253 727950, email stuart.wrigley@btconnect.com</p> <p>KCC: 2 Representatives</p>
<p>Medway NHS Foundation Trust</p> <p><u>The Trust has written to Mr Gough requesting a County Council representative</u></p>	<p>Vacancy</p>	<p>Medway NHS Foundation Trust is committed to bringing its patients healthcare services in line with some of the best in the country. The Medway Maritime Hospital site is home to the Macmillan Cancer Care unit, the West Kent vascular centre, a state-of-the-art obstetrics theatre suite, the neonatal intensive care unit, a foetal medicine centre, a dedicated stroke unit and the West Kent centre for urology.</p> <p>Medway Maritime Hospital Windmill Road Gillingham Kent ME7 5NY Tel 01634 830000</p> <p>KCC: 1 Representative</p>
<p>Museum of Kent Life Trust</p>	<p>Mr D L Brazier (Con)</p>	<p>The Trust provides and maintains an historical and social museum of Kent life, which is open to the public provides ancillary recreational and educational facilities.</p> <p>John Francis Jordan 01797 270897 enquiries@kentlife.org.uk</p> <p>KCC: 1 Representative on this Charity</p>
<p>Rochester Airport Consultative Committee</p>	<p>Mr R A Marsh (Con)</p>	<p>The Committee provides an effective forum for the discussion of all matters concerning the development or operation of Rochester Airport which have an impact on its users and on people working and living in the surrounding areas.</p> <p>Mr Richard Searle Secretary to the Rochester Airport Consultative C/o 8 Paddock Orchard Long Mill Lane St Mary's Platt, Sevenoaks TN15 8NB</p> <p>KCC: 1 Representative</p>
<p>Rochester Bridge Trust</p>	<p>Mr P J Homewood (Con) (To May 2015)</p>	<p>Since Roman times a bridge has crossed the River Medway at Rochester, and since medieval times the Wardens and Assistants of Rochester Bridge have maintained this strategic river crossing. Today the Trust owns and maintains the two A2 bridges and the service bridge at Rochester, crossings as important for today's traffic and</p>

BODY	PROPOSED MEMBERSHIP	Contact
	Nr B Sweetland)Con (To May 2017)	<p>modern life as at any time in our history.</p> <p>Mrs. S.E.P. Threader, Bridge Clerk, The Bridge Chamber 5 Esplanade, Rochester Kent ME1 1QE Tel: 01634 846706/843457 Fax: 01634 840125 E-mail: bridgeclerk@rbt.org.uk</p> <p>KCC: 2 Representatives</p>
<p>Southern Regional Flood and Coastal Committee</p> <p style="text-align: center;">Page 41</p>	<p>Mr A H T Bowles (Con)</p> <p>Mr M J Harrison (Con)</p> <p>Vacancy (UKIP)</p> <p>Dr M R Eddy (Observer) (Lab)</p> <p>Mr M J Vye (Observer) (LD)</p>	<p>The Southern RFCC is a committee established by the Environment Agency under the Flood and Water Management Act 2010 and takes the place of the Southern Flood Defence Committee (FDC). It brings together members appointed by Lead Local Flood Authorities (LLFAs) and independent members with relevant experience for three purposes:</p> <ul style="list-style-type: none"> • To ensure there are coherent plans for identifying, communicating and managing flood and coastal erosion risks across catchments and shorelines • To promote efficient, targeted and risk-based investment in flood and coastal erosion risk management that optimises value for money and benefits for local communities • To provide a link between the Environment Agency, LLFAs, other risk management authorities, and other relevant bodies to engender mutual understanding of flood and coastal erosion risks in its area. <p>Mrs C Black, Environment Agency, Orchard House Endeavour Park, London Road, Addington WEST MALLING Kent ME19 5SG</p> <p>KCC: 3 Representatives</p>
SE Coast Ambulance Service Council of Governors	Mr G K Gibbens	<p>South East Coast Ambulance Service NHS Foundation Trust is part of the National Health Service (NHS). It responds to 999 calls from the public, urgent calls from healthcare professionals and provides non-emergency patient transport services (pre-booked patient journeys to and from healthcare facilities).</p> <p>South East Coast Ambulance Service, Kent Office Heath Road, Coxheath, Maidstone ME17 4BG isobel.allen@secamb.nhs.uk 0300 1230999</p>

BODY	PROPOSED MEMBERSHIP	Contact
		Kent: 1 Representative
<p>South East Employers</p> <p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 42</p>	<p>Mr M C Dance (Con)</p> <p>Mrs P A V Stockell (Con)</p> <p>Vacancy</p>	<p>Provides advice, consultancy, training and networking opportunities.</p> <p>Helen Looker helen@seemp.co.uk</p> <p>KCC: 3 Representatives</p>
<p>University of Kent Court (& Council)</p>	<p>Mr P B Carter (Con) as Leader</p> <p>Mr E E C Hotson (Con) as Chairman of KCC</p> <p>Mr J D Simmonds (Con) (Council) (personal capacity)</p>	<p>The Court is chaired by the Chancellor and it meets at least once per year to receive "an Annual Report on the working of the University and the audited Annual Statement of the Accounts" and make appointment as Chancellor of the University. The Council is the executive governing body of the University.</p> <p>Karen Goffin, Secretary of the Council (email: K.R.Goffin@kent.ac.uk telephone: 01227823397 or 823903 email: K.A.Bee@kent.ac.uk</p> <p>KCC: 9 Representatives</p>

APPOINTMENTS MADE BY THE LEADER

BODIES	MEMBERSHIP	CONTACT
Ashford Future Delivery Board	Mr M A Wickham (Con)	<p>Ashford's Future is a partnership between a number of organisations, including Ashford Borough Council, Kent County Council, SEEDA, English Partnerships and The Housing Corporation. Ashford is a Growth Area, and Ashford's Future's remit is to manage the Growth Area funding to ensure physical, social and community infrastructure is delivered in a timely fashion to ensure a sustainable future for the town.</p> <p>Judith Armit Managing Director judith.armitt@ashford.gov.uk 01233-330811</p>
East Kent Spatial Development Company Board Page 43	Mr S Holden (Con) Mr M C Dance (Con)	<p>The East Kent Spatial Development Company was established in 2001 as a regeneration initiative, which in essence sought to deliver utility infrastructure and also to deliver finance to pump prime future projects. The original partners were Thanet and Dover District Councils, Kent County Council, South East England Development Agency and English Partnerships (this last agency is now part of the wider Homes and Communities Agency).</p> <p>Mrs Naisha Polaine (Director) Canterbury Innovation Centre University Road Canterbury Kent CT2 7FG</p>
East Kent Opportunities Board	Mr M C Dance (Con)	<p>East Kent Opportunities LLP is a joint venture partnership between Thanet District Council and Kent County Council which aims to bring forward economic growth and regeneration to East Kent.</p> <p>info@ekopportunities.com</p>
East Kent Regeneration Board	Mr M C Dance (Con)	<p>The leaders of Shepway, Thanet, Dover, Canterbury and Ashford councils, as well as Kent County Council, want to build on the positive developments already in line for the Enterprise Zone by removing constraints to progress in other parts of the region. It aims to set out a co-ordinated, coherent approach to kick-start the economy in one of the hardest-hit parts of the South East.</p> <p>Ross Gill ross.gill@kent.gov.uk 01622 221312</p>
Homes and Communities Agency Strategic Assets Stewardship Group	Mr M C Dance (Con)	<p>Works with local partners, using its skills and investment in housing and regeneration to meet the needs of local communities; creating new affordable homes and thriving places.</p>
Kent Children and Young People's Joint Commissioning	Mrs J Whittle (Con)	<p>The principle function of the Kent Children and Young People's Joint Commissioning Board (CYPJCB) is to improve outcomes for children and young people, pre birth to 19 years (24 for LAC and disabled young people), through the effective commissioning of services in partnership with a range of agencies, ensuring resources are prioritised according to need and</p>

BODIES	MEMBERSHIP	CONTACT
Board	Mr R Gough (Con)	where they achieve the most impact. Stephanie.Brown@kent.gov.uk Business Information & Support Officer 01622 696679
Kent Economic Board	Mr P B Carter (Con)	KEB as a working group of the Kent Forum has a responsibility to pursue the Economic Success theme of the Vision for Kent, and Bold Steps for Kent. There is a clear expectation that it will support the implementation of the Kent Regeneration Framework via the activities of its Task Groups, the Business Advisory Board and the co-ordinating function of the Board itself. Invicta House, Maidstone 01622 221940 enquiries@keb.org.uk
Kent Forum Page 44	Mr P B Carter (Con)	To grow the Kent economy; to tackle disadvantage; to put citizens in control. Kent Forum, Room 2.70 Sessions House, Maidstone ME14 1XQ 01622 696567 kentforum@kent.gov.uk
Kent Partnership	Mr M A Wickham (Con)	Works with a wide range of individuals and organisations providing everything from youth clubs to security advice for the elderly, graffiti cleanup to CCTV for women's refuges, youth mentoring to drug rehabilitation schemes. These projects help prevent crime, and genuinely improve the safety and well being of local communities. Kent Police Headquarters, Sutton Road, Maidstone Kent ME15 9BZ 01622 653208 kentpeoplestrust@kent.pnn.police.uk
Kent Rural Board	Mr M A Wickham (Con) Mr S Holden	The Kent Rural Board is the strategic rural partnership for Kent and Medway. Created in 2004, the Kent Rural Board was set-up to foster collaborative cross-sector working on a range of key policy agendas. The Kent Rural Board is responsible for: 1. Joining up Kent's rural agenda: providing an expert, multi-agency rural voice for Kent. 2. Working as a rural advocate for Kent through influencing and rural-proofing policy and attracting further investment into Kent's rural areas. 3. Acting as a catalyst to bring about step-change in rural delivery across Kent.

BODIES	MEMBERSHIP	CONTACT
Kent Safeguarding Children's Board	Mr L B Ridings (Con)	<p>The Children Act 2004 required each local authority to establish a Local Safeguarding Children Board (LSCB). The core objectives of the LSCB are:</p> <ul style="list-style-type: none"> • To co-ordinate what is done by each person or body represented on the Board for the purposes of safeguarding and promoting the welfare of children in the area of the authority; and • To ensure the effectiveness of what is done by each such person or body for that purpose. <p>Sessions House County Hall kscb@kent.gov.uk Tel: 01622 694859</p>
<p>Locate in Kent</p> <p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 45</p>	<p>Mr N C Dance (Con)</p> <p>Mr B Sweetland (Con)</p>	<p>Locate in Kent is the investment promotion agency for Kent and Medway. We're passionate about sharing the area's opportunities with businesses.</p> <p>Locate in Kent Ltd, 35 Kings Hill Avenue, Kings Hill, West Malling Kent, ME19 4DG 01732 520700 enquiries@locateinkent.com</p>
Produced in Kent Board	Mr M A Wickham (Con)	<p>To promote local and seasonal produce and provide support and services to our Members through strategic objectives which are reviewed annually.</p> <p>01732 853172 Hadlow College jill.sargent@kent.gov.uk</p>
South East England Tourist Board Regional Advisory Committee	Mr M C Dance (Con)	<p>TSE is a not-for-profit organisation with a mission to provide services and expertise that supports the performance and growth of tourism businesses. It achieves this by working hard with others to deliver a range of relevant services and support programmes designed with its member businesses' and destination partners' needs in mind. It also make its expertise available to other clients in the South East and beyond on a paid-for basis. Activities include a full range of domestic and international marketing campaigns, PR and web promotions, highly respected training courses, research and visitor information services, networking opportunities and advocacy.</p> <p>industry@tourismse.com</p>

BODIES	MEMBERSHIP	CONTACT
SE England Councils	Mr P B Carter (Con) Mr J Simmonds (Con)	SEEC works to four principles: To strive for a fair funding deal for the South East; Promote the South East's position as a leading global economy; Act as a single democratic voice for South East interests; and Monitor the pulse of the South East. South East England Councils Room 215, County Hall Penrhyn Road Kingston upon Thames KT1 2DN 0208 541 7555 info@secouncils.gov.uk
SE Regional Arts Council	Mr P M Hill (Con)	Arts Council England champions, develops and invests in artistic and cultural experiences that enrich people's lives. 0845 300 6200
Swale Forward Board Page 46	Vacancy	Swale's local regeneration partnership. Swale Forward, Swale House, East Street Sittingbourne ME10 3HT 01795 417218
Thames Gateway Kent Partnership Board	Mr M C Dance (Con)	The Partnership Board is chaired by the private sector and comprises senior representatives from across the North Kent business, local authority and higher/further education community, from national government and agencies - Job Centre Plus, the Homes and Communities Agency, the Environment Agency - and a North Kent Member of Parliament. Thames Gateway Kent Partnership, Innovation Centre Medway, 1st floor (F33) Maidstone Road, Chatham ME5 9SF 01634 338148
Turner Contemporary Trust	Mrs S V Hohler (Con)	Manages Turner Contemporary Art Gallery. 01843 233 000/020 1826 1828/01865 34811/01328 702267 www.turnercontemporary.net
Visit Kent Board	Mr M C Dance (Con)	Visit Kent is a ground breaking new venture aimed at growing tourism to the Garden of England and at increasing visitor satisfaction with a visit to Kent. It brings into partnership all of Kent's public and private sector tourism enterprises.

BODIES	MEMBERSHIP	CONTACT
		Visit Kent 28-30 St Peter's Street Canterbury Kent CT1 2BQ enquiries@visitkent.co.uk

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LOCAL BODIES

BODIES	PROPOSED MEMBERSHIP	CONTACT
Alliance (formerly Coalfield Communities Campaign) (LM appt)	Mr S C Manion (Con) Mrs E D Rowbotham (Lab)	The aim of the group is to tackle strategic issues affecting the former East Kent Coalfields. It produces a broad framework of actions and aims to link into and lobby the National UK Coalfields Secretariat and their business plan. natsec@ccc-alliance.org.uk 01226 200768 KCC: 2 Representatives
Ashford Town Centre Partnership (LM appts)	Mrs M J Angell (Con) Vacancy	The Ashford Town Centre Partnership is a voluntary, non-profit making organisation. It is developing an effective partnership between the public, private and voluntary sectors, to achieve a safe and vibrant place in which to work, live and visit. Address: address 2nd Floor, Ashford House, County Square, Ashford Kent TN23 1YB Tel number: 01233 664410 Fax number: 01233 662345 KCC: 2 Representatives
Aylesham & District Community Workshop Trust (LM appt)	Mr S C Manion (Con)	Aylesham & District Community Workshops Trust is a charity that has been serving the Aylesham community since 1996. The organisation gives grants to voluntary organisations in the area from funds that it raises itself. Derrick Garrity, Ackholt Road, Aylesham CT3 3AJ 01304 842846 lisa@adcwt.org.uk KCC: 1 Representative
Bensted's Charity (LM appts)	Mr A H T Bowles (Con) Mr T Gates (Con)	The relief of the aged, the impotent and the poor inhabitants of the area of benefit; the relief of distress among the said inhabitants; Clerk to the Trustees Mrs S J Bayford 5 The Almshouses South Road

BODIES	PROPOSED MEMBERSHIP	CONTACT
		Faversham Kent ME13 7LU Tel: 01795 532958 KCC: 2 Representatives
Biggin Hill Airport Consultative Committee Page 50	Mr R J Parry (Con)	A statutory body which meets quarterly to allow consultation between airport management, airport users and others. There are representatives on the committee from Bromley and Croydon Councils, other adjacent local authorities, parish councils, residents' associations, airport users and local businesses. The aims of the Consultative Committee are: <ul style="list-style-type: none"> • to inform the local community about developments and plans, • to seek to balance economic benefit and environmental impact and • to support local economic activity George Crowe csc@bromley.gov.uk Tel: 020 8464 3333 KCC: 1 Representative
Dover Roman Painted Homes Trust (LM appt)	Mr G Cowan (Lab)	Dover Roman Painted House a unique tourist attraction and well preserved museum in the heart of Dover Town showing what life was like in the Dover Deal and Sandwich area in Roman times. New Dover Street Dover CT17 9AJ 01304 203279 www.trivago.co.uk KCC: 1 Representative
Dungeness Local Community Liaison Council (LM appt)	Mr D Baker (UKIP)	The purpose of this stakeholder group is to be the prime interface between the community, the site operator and the Nuclear Decommissioning Authority. Haf Morris SSG Secretariat Dungeness A Power Station Romney Marsh Kent TN29 9PP 01797 343549

BODIES	PROPOSED MEMBERSHIP	CONTACT
		<p>haf.e.morris@magnox.co.uk</p> <p>KCC: 1 Representative</p>
Cranbrook School Trust	<p>Mr A J King (Con)</p> <p>Mr Anthony Cooper</p>	<p>The object of the Charity is to promote the education (including social and physical training) of boys and girls by the conduct and maintenance of a day and boarding school in or near Cranbrook in the County of Kent for boys and girls. The Trust is governed by a Trust Deed dated 11 July 1994.</p> <p>Cranbrook School Academy Trust Waterloo Road Cranbrook Kent TN17 3JD Telephone 01580711810</p> <p>KCC: 2 Representatives</p>
<p>Gabriel Richards Charity (otherwise known as Godnestone Hospital) (LM Appt)</p>	Mr M J Vye (LD)	<p>Almshouses for almspeople who shall be poor aged, single persons of good character who were born in the county of Kent.</p> <p>Warden's Lodge Jesus Hospital Sturry Road Canterbury, Kent CT14 0DZ 01227 463771</p> <p>KCC: 1 Representative</p>
Headcorn Aerodrome Consultative Committee	Mr R A Marsh (Con)	<p>Headcorn Airfield Consultative Committee meets 3 times a year to discuss issues regarding the operation of the airfield. The committee membership is made up of representatives from from the local parish councils of Smarden, Frittenden and Headcorn, also Maidstone and Ashford Borough Councils and Kent County Council. An equal number of members come from the constituent operators at the airfield, including the owner, parachute club and flying organisations.</p> <p>Secretariat: Maidstone BC Tel: 01622 890226</p> <p>KCC: 1 Representative</p>
Lydd Airport Consultative	Ms S J Carey	A statutory body which meets quarterly to allow consultation between airport management, airport users and others.

BODIES	PROPOSED MEMBERSHIP	CONTACT
Committee	(Con)	<p>London Ashford Airport Lydd Romney Marsh Kent TN29 9QL 01797 322400 01797 322419 info@lydd-airport.co.uk</p> <p>KCC: 1 Representative</p>
<p>Maidstone Town Centre Management Company (LM appts)</p> <p style="text-align: center;">Page 52</p>	<p>Mr P A V Stockell (Con)</p> <p>Vacancy</p>	<p>The Maidstone town centre management company is a limited company that is solely dedicated to improving the vitality and viability of Maidstone town centre. The company was established to act as a catalyst between the council and town centre businesses, which is a crucial role in ensuring the commercial viability of a healthy town centre.</p> <p>Town Centre Manager: Bill Moss PA: Ilsa Butler Tel: 01622 678777 Fax: 01622 692110 info@maidstonetowncentre.com</p> <p>KCC: 2 Representatives</p>
Margate Renewal Partnership	Mr S Holden (Con)	<p>Margate Renewal Partnership was set up to spearhead the regeneration of Margate. Made up of key stakeholders who have an important role to play in the transformation of Margate the Partnership aim was to create a vibrant town with a mix of traditional seaside attractions and modern and creative quarters.</p> <p>Margate Media Centre 11 - 13 King Street Margate Kent, CT9 1DA Tel: 01843 609337 Fax: 01843 609271</p> <p>KCC: 1 Representative</p>
Powell-Cotton Museum Trust (LM appt)	Mr R A Latchford (UKIP)	<p>The Powell-Cotton Museum at Quex Park was established in 1896 by Major Percy Horace Gordon Powell-Cotton (1866-1940) to house natural history specimens and cultural objects collected on expeditions to Asia and Africa in trust for the enjoyment of visitors and the benefit of students.</p> <p>Powell-Cotton Museum Quex House & Gardens</p>

BODIES	PROPOSED MEMBERSHIP	CONTACT
		<p>Quex Park Birchington Kent CT7 0BH 01843 842168</p> <p>KCC: 1 Representative</p>
<p>Red Hill Trust</p> <p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 53</p>	<p>Mrs P A V Stockell (Con)</p>	<p>The Red Hill Trust was founded in 1948 to manage a school for children with emotional and behavioural difficulties. It was established at Charlton Court in East Sutton, Maidstone, taking its name from earlier premises in Chislehurst, Kent. For nearly 50 years it provided boarding education for about 50 boys with emotional and behavioural problems who had been referred by local authorities across the South-East. It eventually closed in 1992 as the government instituted the policy of integration into mainstream schools. The property has been sold. The Trustees are now in a position to make grants to organisations which have similar objectives to those of the original Trust.</p> <p>The Clerk of the Red Hill Trustees, 2 Fulbert Drive, Bearsted, Maidstone, ME14 4P clerk.redhill@sky.com.</p> <p>KCC: 1 Representative</p>
<p>Rochester Airport Consultative Committee</p>	<p>Mr R A Marsh (Con)</p>	<p>To provide an effective forum for the discussion of all matters concerning the development or operation of Rochester Airport which have an impact on its users and on people working and living in the surrounding areas.</p> <p>Mr Richard Searle Secretary to the Rochester Airport Consultative C/o 8 Paddock Orchard Long Mill Lane St Mary's Platt, Sevenoaks TN15 8NB</p> <p>KCC: 1 Representative</p>
<p>Romney Marsh Visitor Centre (LM Appt)</p>	<p>Mr D Baker (UKIP)</p>	<p>An award-winning, eco-friendly visitor centre and nature reserve which is largely dune grassland with willow scrub and seasonal ponds. It houses a permanent exhibition detailing how the Romney Marsh Landscape was formed, its history and wildlife. An art gallery specialising in exciting local artists occupies a separate building. As well as several marked trails though the reserve there are garden areas demonstrating many aspects of organic gardening, gardening for wildlife and even a newly planted forest garden using principles of permaculture. A replica lookers' hut has recently been built on site to provide visitors with an insight into the lives of Romney Marsh shepherds in the 18th and 19th centuries. These buildings are unique to the marsh and rapidly disappearing through neglect. The centre is the holder of a Gold Award in Green Tourism Business Scheme - the first such award for a visitor attraction in Kent.</p>

BODIES	PROPOSED MEMBERSHIP	CONTACT
		Reserve Manager Romney Marsh Visitor Centre 01797 369487 info@kentwildlife.org.uk KCC: 1 Representative
Royal School for Deaf Children (John Townsend Trust) (LM appt)	Mr W Scobie (Lab)	The John Townsend Trust is a registered charity that offers a range of services to children, young people and adults who are deaf or have communication difficulties and additional needs. Victoria Road Margate Kent , CT9 1NB 01843 227561 enquiries@johntownsendtrust.org.uk KCC: 1 Representative
Sandwich and Pegwell Bay National Nature Reserve Steering Group (LM appt)	Mr L B Ridings (Con)	The national nature reserve has a wide range of wildlife and is particularly known for its orchids and wetland birds. The reserve has a picnic area, pay & display car park, viewing hide and public toilets. Kent Wildlife Trust Tel: 01622 662012 KCC: 1 Representative
South Ashford Initiative Monitoring Group (LM appt)	Mr J N Wedgbury (Con)	Ashford is one of the fastest growing towns between London and the Continent, and an ambitious development strategy aims to make Ashford an exciting, prosperous and sustainable place to work, live and do businesses for years to come. KCC: 1 Representative
Swale District Advisory Board	Mr T Gates (Con)	Responsible for the governance and strategic direction of Children's Centres in the Swale District area. sonny.butler@kent.gov.uk KCC: 1 Representative
Swale Rural Forum	Mr T Gates(Con)	Discusses rural issues in Swale kellie.mackenzie@swale.gov.uk KCC: 1 Representative

BODIES	PROPOSED MEMBERSHIP	CONTACT
The Duke of York's Royal Military School) (LM appt)	Mr L B Ridings (Con)	<p>In 1801, His Royal Highness Frederick Duke of York laid the foundation stone in Chelsea of what was to become The Duke of York's Royal Military School, and so started over 200 years of high quality education. The School has undergone many changes and as an Academy is once again on the cusp of further exciting developments.</p> <p>The Duke of York's Royal Military School, Dover CT15 5EQ 01304 245023 admin.office@doyrms.com</p> <p>KCC: 1 Representative</p>
Vinters Valley Park Trust (LM appt)	Mr G Cooke (Con)	<p>The Trust preserves a valuable wildlife habitat; preserves threatened species; provides an education source for local schools and community groups; provides a peaceful and tranquil site for members of the local community and beyond.</p> <p>24 Reginald Road, Maidstone 01622 756165 vintersp@yahoo.co.uk</p> <p>KCC: 1 Representative</p>
Yalding Educational Foundation (LM appt)	Mrs P A V Stockell (Con)	<p>The Charity makes grants to local university students to help with tuition fees and maintenance, with a small amount being spent on prizes for spoken English in the local primary schools.</p> <p>Yalding Educational Foundation, Hamilton, Vicarage Road, Yalding ME18 6DR</p> <p>KCC: 1 Representative</p>
John Wallis CE Academy	Mr D Smyth (Lab)	<p>3 – 19 Academy sponsored by KCC, Diocese of Canterbury, Benenden School, Canterbury Christ Church University.</p> <p>Mr J McParland The Principal John Wallis CE Academy Millbank Road Kingsnorth ASHFORD TN23 3HG</p> <p>KCC: 1 Representative</p>

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